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10 September 1958

MEMORANDUM FOR: Executive Officer

SUBJECT

: Inspector General's Survey of the Office of the DD/I

I see little point in engaging in a debate with the DD/I over our inspection of his office. However, I would call attention to the fact that in the DD/I memorandum of 22 August I consider some of the reasoning specious and questionable. For example, it may be the DD/I's "practice" to visit each Assistant Director in his office each week, but I would hesitate to embarrass him by asking for an actual record of achievement in this regard. Secondly, concerning the comments he makes on a full-time assistant DD/I, I would only say that if a deputy comes between the head of an office and any of his subordinates, then this would completely revise the method of operation of the entire Agency. As the DD/I well knows, a deputy is an alter ego, not another link in the chain of command. Concerning his paragraph nine, I am delighted to learn that he plans "to devote a generous share" of his time to guiding SRS. One of the main reasons that SRS has been an expensive orphan is because it was not guided. On the other hand, I am convinced that SRS is the type of function that we should more and more push to the outside where it can be done almost equally as well. Finally, the statements made concerning the Historical Intelligence Collection in our report are accurate and precise regardless of the comments quoted in Mr. Amory's reply. My fear here is that the Agency can be criticized quite severely for having a GS-15 running an expensive collection such as this as part of one of the largest government libraries in Washington.

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Lyman B. Kirkpatrick Inspector General

IG/LBK/drm

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